Responsibilities of Sponsors, Vendors, and Consultants

Activity	Role of sponsor	Role of vendor(s)	Role of consultant
Planning and project design	 Designate a project director. Define the project goals. Issue the request for proposal (RFP) and select a vendor. Develop reporting strategy. Plan evaluation of project. Appoint advisory committee (optional). 		 Provide guidance on defining project audiences, reporting audiences, and how the CAHPS project can fit into your overall organization goals. You could choose to hire multiple consultants for different aspects of the project or you may hire one consultant who has expertise in all aspects of your project. Depending on the scope of your project, the consultant may participate only in the planning phase or may participate over the entire project period.
Project management	 Designate a project manager who will manage the day- to-day operations and will be the key contact for all the other team members, vendors, and health plans. Develop the communication 	person to work with the sponsor.	Help with report prototype design
Planning the reports process	strategy and make preliminary decisions about the content, audiences and distribution of consumer reports.		and other technical issues, such as layout, use of graphics, and testing with consumers and other audiences.

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Sampling	 Determine the groups of individuals to be surveyed. Assemble sample frame and provide it to the vendor. 	 Prepare a sampling plan for discussion with the sponsor. Incorporate sponsor/consultant revisions into the plan. Clean and prepare sample and review for accuracy, check and correct bad addresses, and obtain missing phone numbers. 	• Help the sponsor and vendor develop survey sampling specifications. (You will need a statistical consultant if you or the vendor does not have a sampling statistician.)
Questionnaire preparation	 Select CAHPS questionnaires. Consider whether to add supplemental items. 	 Prepare questionnaires for mail and/or telephone administration. Prepare survey letters for mailing. Set up system for tracking the returned questionnaires and/or completed telephone interviews. 	 Advise sponsor about added items. Develop and test new items.
Data collection	 Monitor the survey field period to ensure vendor adherence to quality standards. Review and resolve problems in consultation with vendor. 	 Prepare training materials for telephone data collection. Administer questionnaires by mail or telephone. Monitor returned questionnaires and/or telephone interviews. Submit weekly reports to sponsor detailing survey progress and response rates. Inform sponsor of unanticipated problems and questions related to survey content and data collection. 	

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Data preparation and analysis	 Monitor data preparation and analysis. 	 Clean data file. Calculate response rates. Review analysis program instructions. Modify program, as needed. Run, test, modify, and rerun program. Thoroughly check results. 	 Review CAHPS instructions and computer program for analysis. Assist the vendor in using program and checking results.
Report preparation and distribution	 Customize report text and template design. Monitor report preparation and production. Provide specifications and additional information to be included in reports. Supply additional display information (e.g., benefits). 	 (NOTE: The vendor for this task may be the vendor who conducted your survey or may be a different vendor.) Prepare CAHPS consumer reports or supply results to vendor preparing reports. Thoroughly check all information in reports for accuracy. 	 Assist in interpreting survey results and incorporating them into reports for consumers and other audiences. Provide guidance on layout, graphics, and design.