

Ridgely MS, de Vries D, Bozic KJ, Hussey PS. Bundled payment fails to gain a foothold in California: the experience of the IHA bundled payment demonstration. Health Aff (Millwood). 2014;33(8).

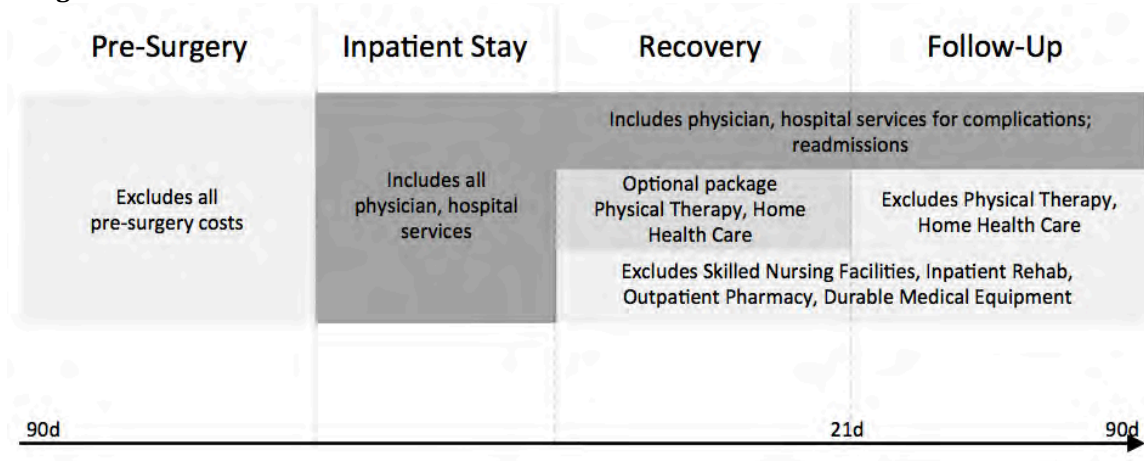
**List of Appendix Exhibits**

Appendix Exhibit 1A (Figure)  
Providers and Services Included in Bundles of Care in the  
IHA Demonstration  
Source: Integrated Healthcare Association

Appendix Exhibit 2A (Table)  
Evaluation Interview Subjects and Topics  
Source: Authors

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**Exhibit 1A. Included and Excluded Services in a Bundled Payment for Total Joint Replacement in the Integrated Healthcare Association Demonstration**



Source: Integrated Healthcare Association

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**Exhibit 2A. Evaluation Interview Subjects and Topics**

<b>Interviews:</b>	<b>Subjects and topics:</b>
Health Plans	Semi-structured interviews with senior management, and key operational staff. Interview topics include experiences in implementation, required changes in internal processes, expected and unexpected barriers to implementation, and lessons learned (n=18)
Hospitals/Ambulatory Surgery Centers	Semi-structured interviews with senior management, operating room managers, key physicians and surgeons, supply chain managers. Topics include experiences in implementation of bundled payments, required changes in internal processes, expected and unexpected barriers to implementation, anticipated and actual benefits of implementation, and lessons learned (n=10)
Physicians	Semi-structured interviews with orthopedic surgeons include discussion of their expectations, their experience in participating in the demonstration, and their perceptions about such issues as care redesign, changes in accountability, gainsharing between hospitals and medical practices, and changes in efficiency, cost and quality of care. (n=5)
Other Stakeholders	Semi-structured interviews with state managed care regulators, claims adjudication software vendors, members of IHA Steering and Technical Advisory Committees about their participation in the pilot. (n=4)