**SOPSTM  Value and Efficiency Supplemental Item Set for the SOPS Hospital Survey**

**Language: English**

**Notes**

* These supplemental items were designed for use with the core [SOPS™ Hospital Survey](https://www.ahrq.gov/professionals/quality-patient-safety/patientsafetyculture/hospital/index.html).
* **Composites:** The supplemental items are listed by composites, which means they were developed and tested together to address a specific topic. The composites assessed in this supplemental item set are:
  + Empowerment To Improve Efficiency.
  + Efficiency and Waste Reduction.
  + Patient Centeredness and Efficiency.
  + Supervisor, Manager, or Clinical Leader Support for Improving Efficiency and Reducing Waste.
* **Additional measures:** In addition to the composites, other measures are included in the item set to assess:
* Experience With Activities To Improve Efficiency
* Overall Ratings
* **Modifications:** If you choose to administer only a subset of the supplemental items, include *all* items within the composites or additional measures you want to assess; do not reorder items. For composites or additional measures you do not want to assess, delete all items in those composites or measures.
* **Placement:** Any supplemental items must be added to the end of the SOPS Hospital Survey, just before the Background Questions section. Be sure to include the definitions of terms and the subheadings.

For assistance with this survey, please contact the SOPS Help Line at 1-888-324-9749 or [SafetyCultureSurveys@westat.com](mailto:SafetyCultureSurveys@westat.com).

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| **Value and Efficiency in Your Hospital** |

**Think about the way things are done in your hospital and provide your opinions on the value and efficiency with which care is delivered.**

**For the purposes of this section, the following terms apply:**

* **Waste** in health care is anything that does not add value or is unnecessary for patients, clinicians, or staff—such as wasted time; wasted materials; extra steps in a process; rework; and unnecessary tests, procedures, treatments, or services, etc.
* **Efficiency** in health care refers to care delivery systems and work processes that are as streamlined and simplified as possible.
* **Value** refers to high-quality care at a reasonable cost and positive patient experiences with care. Efficiency and removing waste are necessary to achieve value.

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| **Section A: Empowerment To Improve Efficiency** |

**How much do you agree or disagree with the following statements about your unit/work area?**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **Strongly disagree** ⯆ | **Disagree** ⯆ | **Neither agree nor disagree⯆** | **Agree** ⯆ | **Strongly agree** ⯆ | **Does Not Apply or Don’t Know**  ⯆ |
| 1. We are encouraged to come up with ideas for more efficient ways to do our work. | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |
| 2. We are involved in making decisions about changes to our work processes. | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |
| 3. We are given opportunities to try out solutions to workflow problems. | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |

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| **Section B: Efficiency and Waste Reduction** |

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| --- | --- | --- | --- | --- | --- | --- |
| **How often do the following statements apply to your unit/work area?** | | | | | | |
|  | **Never** ⯆ | **Rarely** ⯆ | **Some-times**  **⯆** | **Most of the time**  ⯆ | **Always** ⯆ | **Does Not Apply or Don’t Know**  ⯆ | |
| 1. We try to find ways to reduce waste (such as wasted time, materials, steps, etc.) in how we do our work. | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 | |
| 2. In our unit, we are working to improve patient flow. | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 | |
| 3. We focus on eliminating unnecessary tests and procedures for patients. | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 | |

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| **Section C: Patient Centeredness and Efficiency** |

**How much do you agree or disagree with the following statements about your unit/work area?**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **Strongly disagree** ⯆ | **Disagree** ⯆ | **Neither agree nor disagree⯆** | **Agree** ⯆ | **Strongly agree** ⯆ | **Does Not Apply or Don’t Know**  ⯆ |
| 1. In our unit, we take steps to reduce patient wait time. | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |
| 2. We ask for patient or family member input on ways to make patient visits more efficient | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |
| 3. Patient and family member preferences have led to changes in our workflow | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |

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| **Section D: Supervisor, Manager, or Clinical Leader Support for**  **Improving Efficiency and Reducing Waste** |

**How much do you agree or disagree with the following statements about your supervisor, manager, or clinical leader?**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **My supervisor, manager, or clinical leader...** | **Strongly disagree** ⯆ | **Disagree** ⯆ | **Neither agree nor disagree⯆** | **Agree** ⯆ | **Strongly agree** ⯆ | **Does Not Apply or Don’t Know**  ⯆ |
| 1. Recognizes us for our ideas to improve efficiency | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |
| 2. Provides us with reports on our unit performance | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |
| 3. Takes action to address workflow problems that are brought to his or her attention | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |
| 4. Places a high priority on doing work efficiently **without** compromising patient care | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 | 🞎9 |

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| **Section E: Experience With Activities To Improve Efficiency** |

**In the past 12 MONTHS, have you done the following activities to improve efficiency, add value, or reduce waste in your hospital?**

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| --- | --- | --- |
|  | **Yes** ⯆ | **No**  ⯆ |
| 1. I received training on how to identify waste and inefficiencies in my work | 🞎1 | 🞎2 |
| 2. I helped to map a workflow process to identify wasted time, materials, steps in a process, etc. | 🞎1 | 🞎2 |
| 3. I shadowed/followed patients in this hospital to identify ways to improve their care experience. | 🞎1 | 🞎2 |
| 4. I looked at visual displays or graphs to see how well my unit was performing. | 🞎1 | 🞎2 |
| 5. I made a suggestion to management about improving an inefficient work process. | 🞎1 | 🞎2 |
| 6. I made a suggestion to management about improving patients’ care experiences | 🞎1 | 🞎2 |
| 7. I served on a team or committee to make a work process more efficient. | 🞎1 | 🞎2 |
| 8. I monitored data to figure out how well an activity to improve efficiency was working. | 🞎1 | 🞎2 |

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| **Section F:** **Overall Ratings** |

**Overall, how would you rate your unit/work area on each of the following areas?**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  | **Poor**  **▼** | **Fair**  **▼** | **Good**  **▼** | **Very**  **good**  **▼** | **Excellent**  **▼** |
| **1. Patient centered** | Is responsive to individual patient preferences, needs, and values | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 |
| **2. Effective** | Provides services based on scientific knowledge to all who could benefit | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 |
| **3. Timely** | Minimizes waits and potentially harmful delays | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 |
| **4. Efficient** | Ensures cost-effective care (avoids waste, overuse, and misuse of services). | 🞎1 | 🞎2 | 🞎3 | 🞎4 | 🞎5 |

THANK YOU FOR COMPLETING THIS SURVEY.